



DoD/VA Leadership Partnering in Change

Mr. Kenneth Cox Director, DoD/VA Program Coordination Office

The Power of VA-DoD Sharing Conference
June 2, 2009



DoD/VA Partnership Some History



- 1982: Public Law 97-174
 Requires the two Secretaries to enter into health care resource sharing agreements that are mutually beneficial
- Middle 90s Tricare
- Last Administration: President's Management Agenda Initiative 14 called for the two Departments to increase their level of data sharing to improve their coordination of health care and eliminate potentially duplicative budgeting
- 2002: Public Law 107-314
 Sec. 721 Established the Joint Incentive Fund (\$15M annually from each Department)
- 2003: Public Law 108-136
 Sec. 583 Establishment of the Joint Executive Council
- Future: ?



DoD/VA Partnership



Vision

 A world-class partnership that delivers seamless, cost-effective, quality services and value to our nation

Mission

 To improve the quality, efficiency and effectiveness of the delivery of benefits and services to veterans, service members, military retirees and their families through an enhanced VA and DoD partnership



DoD/VA Partnership



- Direct Sharing Agreements
 - Agreements for healthcare services, administrative services, and educational services
- VHA facilities participate as TRICARE Providers
- Joint Incentive Fund
- Joint Ventures



DoD/VA Partnership



VA/DoD JOINT EXECUTIVE COUNCIL (JEC)

Co-Chairs:

Deputy Secretary of Defense & Deputy Secretary, Veterans Affairs

VA/DoD BENEFITS EXECUTIVE COUNCIL (BEC)

Co-Chairs:

Principal Deputy Under Secretary of Defense (Personnel & Readiness) & Under Secretary for Benefits, Veterans Affairs

VA/DoD HEALTH EXECUTIVE COUNCIL (HEC)

Co-Chairs:

Assistant Secretary of Defense (Health Affairs)

 \mathcal{S}

Under Secretary for Health, Veterans Affairs

VA/DoD INTERAGENCY PROGRAM OFFICE (IPO)

Leadership:

Director (DoD)

 \mathcal{S}

Deputy Director (VA)



FY 2008 Annual Report on the DoD/VA Partnership



- Submitted to the Secretaries of Defense and Veterans Affairs and Congress as required by law
- Details the accomplishment of the councils and work groups
 - VA / DoD Collaboration Results
 - Information Technology Advancements
 - Health Care Resource Sharing
- Includes the Joint Strategic Plan (JSP)



VA/DoD DoD/VA Partnership Overview - Joint Strategic Plan (JSP)



- Current VA/DoD JSP Fiscal Years 2009 2011:
 - Is updated each fiscal year as a 3-year plan,
 - Contains 6 Strategic Goals,
 - Is the single comprehensive record for all VA/DoD sharing including all joint wounded, ill and injured initiatives, and
 - Is included as Appendix A to the VA/DoD Annual Report.
- The Annual Report is posted to the DoD/VA Program Coordination Office, Health Affairs, website:

http://www.tricare.mil/DVPCO/reports.cfm



DoD/VA Partnership JSP Focus FY 2009-2011



- Update JSP goals, objectives, milestones, and performance measures
- Incorporate legislated requirements
- Continue to incorporate SOC approved recommendations from:
 - Interagency Task Force On Returning Global War On Terror Heroes (GWOT)
 - President's Commission on Care for America's Returning Wounded Warriors (PCCWW)
 - DoD Mental Health Task Force (MHTF)
 - Army IG Report
 - Veterans' Disability Benefits Commission (VDBC)
 - West-Marsh Independent Review Group (IRG)
- Coordinate JSP submissions with SOC/OIPT Lines of Action co-chairs



Joint Strategic Plan The Road Map for Partnering



- Goals
 - Leadership Commitment and Accountability
 - High Quality Health Care
 - Seamless Coordination of Benefits
 - Integrated Information Sharing
 - Efficiency of Operations
 - Joint Medical Contingency/Readiness Capabilities
- As the primary means to advance performance goals, the Joint Strategic Plan is continuously evaluated, updated and improved
- Will continue to incorporate recommendations from various task forces, review groups, and panels to assess wounded warrior care and seamless transition



DoD/VA Partnership Agreements



- 260 active agreements nationwide
- Trend toward "master" sharing agreements that can cover a full spectrum of available services.
- Examples include; Graduate Medical Education (GME), Laundry, Administration, Clinical Pathology, Cardiology, Dermatology, Ambulatory Care Services, Radiology, Mental Health, Neurosurgery, Fitness Centers



DoD/VA Partnership TRICARE Agreements



- VA Medical Facilities participate as TRICARE Network Providers
- Most specialty care services may be provided by VAMCs
- TRICARE agreements may be negotiated by VAMC or VISN
- VAMCs submit bills for care to the Managed Care Support Contractors



DoD/VA PartnershipJoint Incentive Fund (JIF)



- Authorized by National Defense Authorization Act (NDAA) 2003. Each Agency must contribute \$15M annually
- Currently authorized through FY2010
- 68 projects funded to date
- \$190 million in funding to date
- Flexible funding between Departments is a critical tool
- Provides "start up" cost. Business plan must show return on investment
- Needs to provide benefit to both Departments
- Expansion of funding and scope is likely to include aspects of projects such as the CAPT James A. Lovell Federal Health Care Center (FHCC)



DoD/VA Partnership Some Types



- Treating veterans and DoD beneficiaries being seen in both health care systems (dual eligibles)
- Negotiating a sharing agreement
- Attending joint DoD/VA healthcare training
- Purchasing supplies and equipment from joint DoD/VA contracts
- Assisting with the transition of injured or ill warriors from active duty status to veteran status
- Providing input to stakeholders' audits and surveys



DoD/VA Partnership Leadership Tips



- Communication, Communication, Communication
- Knowledge is the key...
 - Know how DoD/VA sharing affects your operations
 - Be aware of current legislation and guidance... especially in reference to OIF/OEF veterans and seamless transition
 - Current initiatives... Joint Incentive Fund, Demonstration Site Selection, Single separation process, etc
- Look for opportunities
 - Inpatient & ambulatory care
 - Medical & dental
 - Ancillary care services
 - Continuing Education opportunities
 - Clinical currency requirements
 - Seamless transition assistance



DoD/VA Partnership Joint Marketing Opportunities(JMO) Phase I & Ib: Models for Sharing



- Captain James A. Lovell Federal Health Care Center—North Chicago Veterans Affairs Medical Center and Naval Hospital Great Lakes
 - The first federal healthcare facility with a single management structure
 - Will integrate all clinical and administrative services under one line of authority
- The Joint Executive Council identified 4 sites for increased sharing
 - Tripler Army Medical Center and VA Pacific Island Health Care System
 - Mike O'Callaghan Federal Hospital and Nellis Air Force Base
 - Keesler Air Force Base and Biloxi VA Medical Center
 - Buckley Air Force Base and Denver VA Medical Center



DoD/VA Partnership JMO - Phase II



- Health care markets serving large, multi-service, DoD and VA populations.
- Areas identified and visited:
 - San Antonio, Corpus Christi, and Killeen/TempleTX
 - Charleston, SC
 - Tampa, FL
 - Columbus, GA
 - Florida Gulf Coast
 - Denver/Colorado Springs, CO
 - Seattle/Puget Sound area
 - Guam
- Analyze data from Phase II and work with sites to develop initial/additional sharing strategies
- Sites to report back to JMO on accomplishments and constraints



DoD/VA PartnershipWhat's Behind It?



- DoD and VA are committed to continued emphasis on sharing of electronic medical records
- There is a focus on the collaboration on the provision of specialized care to service members and veterans
 - Psychological Health Services and Care
 - Traumatic Brain Injury
 - Post Traumatic Stress Disorder
- Both the DoD and the VA are working to improve case management and standardize the delivery of care across the continuum
- DoD and VA are working closely to provide a seamless and transparent disability process, one that is jointly administered by both organizations